

EDMOND DE ROTHSCHILD EQUITY STRATEGIES

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ERES: the collaborative capital specialist for small and medium-sized companies in Europe and North America



ERES IN FINANCIAL SERVICES

27% of the funds deployed in 9 Financial Services transactions since 2011

An attractive industry...

> One of the largest contributor to GDP in Large and Europe and the US fragmented > Highly fragmented market market, especially at the SME level > Aging population and massive wealth creation. **Fundamental** in particular in emerging growth economies, drive growth in the industry > Regulatory pressure Increasing accelerate outsourcing of regulation parts of the value chain to specialized players > Significant improvement Digitalization of service level and cost of services structure delivering more value to customers

... in which ERES has identified ... leading to rich dealflow, key investment themes... followed by several investments Main financial Dislocation of institutions have large financial been focusing on institutions / **McLarens** their core outsourcing capabilities **WORLEY** Large banking groups have **Underserved** reduced appetite credit markets for risky balance GOLDEN PEAR sheet assets > Specific market DUFF&PHELPS niches are particularly Consolidation fragmented and suitable for consolidation Growing wealthy populations need Growth more sophisticated in wealth and high quality investment platforms



Company Profile

- Leading provider of pre-settlement litigation finance in the United States: provides non recourse advances to claimants to finance living costs for fighting a legal battle with insurance companies
- Yearly origination of \$80M, total book of \$350M, 70 employees, 10k+ cases funded per year, mainly in New York state
- Carve out from a family holding, incumbent CEO was son of the founder
- Lightly regulated industry in need of firmer guideline

Investment Thesis

- Deep and underpenetrated market with very significant expansion potential and high historical growth, de-correlated from GDP
- Fragmented competition with a few private equity backed champions emerging
- First-time buyout with significant governance and organization potential
- Equity injection in the company to fuel portfolio growth
- Strong downside protection with book value run-off
- Opportunity to use large amount of data to streamline processes and develop new services

LESSONS LEARNED IN GOLDEN PEAR AND FINANCIAL SERVICES

Increasing regulation

- > Creates disruptions which reshuffle market positions and change business model
- Forces fragmented industries to consolidate
- Favors players with strong governance and processes
- Creates opportunities for talented management teams

Digitalization of services

- Forces historically sleepy sectors of financial services to change rapidly
- Creates opportunities for cost reduction (underwriting process automation)
- Fosters the creation of new services (checks -> e-credit card)

Fundamental growth

- > Driven by aging population who saves for retirement and need to manage assets
- Increasing aversion to risk boosting insurance services
- > Specific sub segments increase even faster than market: number of UHNWI in 2019 grew by 12,9% to 255k and their assets grew by 16,3% to \$31,5B

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