

# LEGEND

Social events

Workshops

**Power talks** 

## DAY 1 / WEDNESDAY - SEPTEMBER 8, 2021

#### 9:00 am **REGISTRATION AND WELCOME COFFEE**

lev<u>el 0</u> PITCHBOOK LOUNGE CHINA CONNECT LOUNGE

### LESSONS LEARNED IN 2020/2021

level 0 CONFERENCE ROOM

10:15 am	Welcome speech
	Antoine COLSON, CEO & Managing Partner - IPEM

## 10:30 am Inauguration speech: PE/VC post covid-19 - license to operate

10:30 am

am Claire CHABRIER, Chair - FRANCE INVEST

### « This time is different », what the pandemic changed for private equity

- How lockdowns have led to lasting operational change - from fundraising to deal due diligence

- Re-thinking risk. Revolutionizing Contingency planning and up-ending engrained assumptions
- A holistic approach. Why private equity can no longer ignore its social and environmental impact
- 11:00 am A post-pandemic paradigm. Investment opportunities arising from the new norm 11:30 am

#### Virginie **MORGON**, CEO - *EURAZEO* Daniel **SCHONEVELD**, Principal - *HAMILTON LANE* Klas **TIKKANEN**, COO - *NORDIC CAPITAL*

Kaye WIGGINS, Private Capital Correspondent - FT || MODERATOR

When outstanding stewardship also means outsized returns

- Lessons learned. How going above and beyond to support customers, employees and supply chains has created value during the pandemic

- Why improving ESG really does mean better performance

- **11:30** am Leading by example. Why being a good corporate citizen should start at home
- 12:00 pm

Mathieu CHABRAN, Co-Founder - TIKEHAU CAPITAL Carmela MONDINO, Head ESG & Sustainability - PARTNERS GROUP Philippe POLETTI, CEO - ARDIAN FRANCE / Member of the Executive Committee and Head of Ardian Buyout Christophe NICOLAS, Managing Director - ALPINVEST || MODERATOR

### The challenges and opportunities of a fast digitizing world

- How necessity has led to innovation, creating a surge in intangible assets
  - What this new intangible economy means for regulation
- How creative destruction will up-end labour markets in the short and long-term
- **12:00** pm Managing competition in a world where platform giants such as Amazon reign supreme

Vladimir LASOCKI, Managing Director, Europe Technology Group - THE CARLYLE GROUP Bernard LIAUTAUD, Managing Partner - BALDERTON CAPITAL Fleur PELLERIN, Partner - KORELYA CAPITAL William BARRETT, Partner - REACH CAPITAL || MODERATOR

	BREAKFAST DEBATE - What are PE's next opportunities       level 2         in Africa?       TREVE WORKSHOP ROOM
<b>10:00</b> am <b>11:30</b> am	- Welcome coffee - Opening speech - Presentation: African economy outlook - Discussion: The promises and realities of PE in Africa - Wrap-up
	Etienne <b>GIROS</b> , Président Délégué du CIAN - <i>CONSEIL FRANÇAIS DES INVESTISSEURS EN AFRIQUE</i> Karim <b>JOUINI</b> , CEO - <i>EXPENSYA</i> Emmanuel <b>PINTO MOREIRA</b> , Director- Country Economics Department - <i>AFRICAN DEVELOPMENT BANK</i> Jean-Pierre <b>RAFFARIN</b> , former Prime Minister of France / President of FPI Luc <b>RIGOUZZO</b> , Managing Partner - <i>AMETHIS</i> Hervé <b>SCHRICKE</b> , Honorary Chairman Africa Club - <i>FRANCE INVEST</i>
	LPs WORKSHOP - What have LPs learned from the last 18 months and what will last after (LP-only - invitation only)Ievel 3 SEA BIRD WORKSHOP ROOM
<b>10:00</b> am <b>12:00</b> pm	<ul> <li>Welcome coffee &amp; introduction</li> <li>Introduction</li> <li>Round-table discussions : What have LPs learned from the last 18 months and what will last after <ul> <li>Stick or quit? What good habits to keep with GP relationships after the pandemic</li> <li>How the covid stress test shaped LPs' internal processes and future investment decisions</li> <li>The pros and cons of PE accelerated digitization (AGMs, due diligence, reporting, backoffice processes)</li> <li>Growing a professional network of peers and managers without in-person meetings</li> </ul> </li> <li>Wrap-up</li> </ul>
	Pierre <b>BENOIST D'ANTHENAY</b> , Head of EDF Invest - EDF INVEST Marie-Victoire <b>ROZÉ</b> , Senior Managing Director - <i>ARDIAN</i> Théo <b>DELIA-RUSSELL</b> , Deputy Head Private Banking Division - <i>MEDIOBANCA</i> Jean-François <b>HELFER</b> , Founder - <i>CAPFIELD PRIVATE EQUITY</i>    MODERATOR
	sponsored by ARDIAN
	INFRASTRUCTURE WORKSHOP - A reset moment?       level 2         How the infrastructure asset class is being redefined       TREVE WORKSHOP ROOM
<b>12:00</b> pm <b>2:00</b> pm	- Intro: State of the market of the infrastructure asset class, post covid - Networking lunch - Panel discussion: How the infrastructure asset class is being redefined - Wrap-up & coffee
	Julien BEDIN, Co-head - INFRASTRUCTURE INVESTMENT RESEARCH Eugenio DE BLASIO, CEO - GREEN ARROW CAPITAL Nicolas BOURDON, Partner - ACCURACY Gwénola CHAMBON, CEO & Founding Partner - VAUBAN INFRASTRUCTURE PARTNERS Amaury DE FEYDEAU, Partner - WHITE & CASE Alexis HOJABR, Partner - WHITE & CASE Frédéric PALANQUE, Managing Director - CONQUEST Delphine SZTERMER, Partner - ACCURACY    MODERATOR
	sponsored by Accuracy CONQUEST WHITE & CASE
<b>12:30</b> pm <b>2:00</b> pm	NETWORKING LUNCH         Ievel 0           PITCHBOOK LOUNGE         PITCHBOOK LOUNGE           CHINA CONNECT LOUNGE         CHINA CONNECT LOUNGE

## **RECOVERY OPPORTUNITIES**

#### Keynote address 2:00 pm Philipp FREISE, Partner, Co-Head of European Private Equity - KKR 2:30 pm Jan-Henrik FOERSTER, Reporter - BLOOMBERG || MODERATOR More mega-deals ahead: will there always be a bigger fish to fry - Do bigger funds automatically mean bigger deals? - Will the shift from public to private ownership ever wane? - At what size threshold is public ownership the only feasible answer? 2:30 pm - Can mega deals still deliver the returns LPs want or is it time to look to smaller investments? 3:00 pm Michael OGRINZ, Managing Director - ADVENT INTERNATIONAL Pontus PETTERSSON, Partner, Managing Director - CINVEN PARTNERS Thomas RAJZBAUM, Managing Director - EQT PARTNERS Stéphane BARRET, Head of Private Capital Services - CRÉDIT AGRICOLE CIB || MODERATOR Institutional investors on arbitraging allocations post-pandemic - Short-term blip or paradigm shift? Should LPs sit tight or proactively overhaul their portfolios? - A global re-balancing act: Where in the world should LPs be investing? - Go wide or go deep? Covid has underlined the importance of diversification but has also played into the hands of specialists. 3:00 pm - Time to be brave. Re-upping with brand names is the safe thing to do in a crisis, but is it the right thing? 3:30 pm Michael LINDAUER, Co-Head of Private Equity - ALLIANZ CAPITAL PARTNERS Olivia YEDIKARDACHIAN, Head of unlisted investments - CAISSE DES DÉPOTS ET DES CONSIGNATIONS Christophe DE DARDEL, Managing Director, Head of Private Equity - UNIGESTION || MODERATOR The great climate bonanza: Tapping into Europe's Green Deal - Why fighting climate change will help rebuild stronger and more resilient economies. - How the public and private sector must work together to make the Green Deal a reality - Revitalizing Europe's innovation economy. Backing the old continent to lead from the front. 3:45 pm - From EV charging stations to sustainable manufacturing, why the Green Deal means opportunities galore 4:15 pm Sophie FLAK, Managing Partner - ESG and Digital Director - EURAZEO Cornelia GOMEZ, Head of ESG & Sustainability - PAI PARTNERS Alessandro TAPPI, Chief Investment Officer - EUROPEAN INVESTMENT FUND Sam TURVEY, Partner - MAITLAND/AMO || MODERATOR Aftershock: Unearthing pockets of value post-pandemic - Are there still bargains to be found in covid-hit sectors? - Will the travel and hospitality sectors fully recover or be forever changed? - Spotting survivors. Which businesses will come back strongly and which have become obsolete? 4:15 pm 4:45 pm Saam GOLSHANI, Partner - WHITE & CASE Johannes LAUMANN, Chief Investment Officer - MUTARES Juan Luis RAMIREZ, Founding Partner - PORTOBELLO CAPITAL Nicolas BEAUGRAND, Managing Director - ALIXPARTNERS || MODERATOR Emerging consumer trends and future category killers - A sense of purpose. Consumers increasingly favour businesses with ambitions beyond profit - A digital future. Virtual interactions will dominate even as lockdowns ease - How a new breed of socially responsible tech-led innovators are becoming the category killers of tomorrow 5:00 pm 5:30 pm Frédéric COURT, Founder & Managing Partner - FELIX CAPITAL Gaëlle D'ENGREMONT, Partner, Head of the Food & Consumer Team - PAI PARTNERS Edouardo VELASCO, Partner - L CATTERTON Holger WIEMANN, Senior Advisor - IPEM || MODERATOR

	Closing talk: Diversity and inclusion in Private Equity	
<b>5:30</b> pm <b>6:00</b> pm	<ul> <li>How far has private equity come when it comes to gender diversity - and why does it</li> <li>Beyond gender. What being diverse and inclusive really means</li> <li>Where next? What the future holds for private equity's diversity and inclusion journey</li> </ul>	
	Adeline LEMAIRE, Managing Director - Small Cap Funds Investment - BPI FRA Fleur PELLERIN, Partner - KORELYA CAPITAL Frédéric PESCATORI, Partner & Head of France & Southern Europe - BRIDGEPC David STURKEN, Partner - MAITLAND/AMO    MODERATOR	
	David STORKEN, Partiel - MAITLAND/AMO    MODERATOR	
<b>2:30</b> pm <b>4:30</b> pm	ESG WORKSHOP - The environmental and social urgencies: private equity leads the pack	leve <u>l 3</u> EA BIRD WORKSHOP ROOM
	<ul> <li>Welcome coffee &amp; introduction</li> <li>Discussion #1: What can private equity really do about climate change?</li> <li>Discussion #2: How ESG and impact are empowering disruptive business models</li> <li>Wrap-up</li> </ul>	
	Pierre <b>ABADIE</b> , Executive Director - Co-Head Energy Transition Practice - <i>TIKEHAL</i> Ludo <b>BAMMENS</b> , Managing Director, Head of EMEA Corporate Affairs - <i>KKR</i> Magnus <b>BILLING</b> , CEO - <i>ALECTA</i> Cécile <b>CABANIS</b> , Deputy CEO - <i>TIKEHAU CAPITAL</i> Philippe <b>DUTERTRE</b> , Director - <i>AG2R LA MONDIALE</i> Jean-Philippe <b>RICHAUD</b> , Deputy CEO and CIO - <i>SWEN CAPITAL PARTNERS</i> David <b>SARFAS</b> , Managing Director, Private Capital - <i>INTERTRUST GROUP</i>    MO	
	sponsored by	Capital Partners TO TIKEHAU Capital Partners
<b>4:00</b> pm <b>6:00</b> pm	PRIVATE DEBT WORKSHOP - Intelligent leverage in a leveraged world: what private debt has in store	lev <u>el 2</u> TREVE WORKSHOP ROOM
	<ul> <li>Welcome drink</li> <li>Intro: The lessons from the pandemic stress test</li> <li>Discussion #1: What discipline really means for private debt investors in a red-hot en</li> <li>Discussion #2: What are the hot discussion topics with LPs in the private credit space</li> <li>Wrap-up</li> </ul>	
	Laurent <b>BÉNARD</b> , CEO and Managing Partner - <i>CAPZA</i> Tyrone <b>COONEY</b> , Partner - <i>ARES MANAGEMENT</i> Nael <b>KHATOUN</b> , Managing Director, Co-Portfolio Manager, European Principal Group - <i>OA</i> Antoine <b>LOURTAU</b> , Partner - <i>PARK SQUARE CAPITAL</i> Maxime <b>DE ROQUETTE BUISSON</b> , Managing Director, Private Debt - <i>EURAZEO</i> Geoffroi <b>DE SAINT CHAMAS</b> , Partner - <i>PEMBERTON ASSET MANAGEMENT</i> Howard <b>SHARP</b> , Managing Director - <i>ALCENTRA</i> Fernand <b>ARSANIOS</b> , Partner - <i>REED SMITH</i>    <b>MODERATOR</b> Edouard <b>NARBOUX</b> , Managing Director - <i>AETHER FINANCIAL SERVICES</i>    <b>MOD</b>	
		Recolorithe progress through partnership
6.20	GARDEN PARTY / OPENING COCKTAIL: Celebrating diversity and inclusion in Private Equity	lev <u>el 0</u> AMPHITHÉÂTRE GARDEN
<b>6:30</b> pm <b>9:00</b> pm	sponsored by	ALANTRA MAYER BROWN
	with the support of	France Invest
<b>9:00</b> pm <b>1:00</b> am	DJ NIGHT	lev <u>el 0</u> AMPHITHÉÂTRE GARDEN

# DAY 2 / THURSDAY - SEPTEMBER 9, 2021

9:00 am WELCOME COFFEE

lev<u>el 0</u> PITCHBOOK LOUNGE CHINA CONNECT LOUNGE

### WHAT THIRD WAY FOR EUROPE?

level 0 CONFERENCE ROOM

	Partnering with China – what roadmap for European Private Equity
	Intro by Jean-Pierre Raffarin, Former Prime Minister of France and Guoli Tian, Chairman of China Banking Association - How China and the EU are strengthening ties in financial services - Bridging opportunities in private markets between the EU and China
9:30 am I 1:30 am	Delphine D'AMARZIT, Chairman and CEO - <i>EURONEXT PARIS</i> Gilles COLLOMBIN, Partner & Head of Investor Relations - CHARTERHOUSE CAPITAL PARTNERS Tao GUAN, Global Chief Economist - <i>BOC INTERNATIONAL</i> Liqin HE, Chairman - <i>CCICF</i> Yves LETERME, Co-Chairman of the board - <i>TOJOY</i> / Former Prime Minister of Belgium Vincent MORTIER, Group Deputy Chief Investment Officer - <i>AMUNDI</i> Carl NAUCKHOFF, Senior Principal and Head of Investor Relations - <i>INVESTINDUSTRIAL</i> Jean-Pierre RAFFARIN, former Prime Minister of France / President of FPI Guoli TIAN, Chairman of China Banking Association / President of China Construction Bank Lei WANG, Deputy director of Capital account management department - <i>STATE ADMINISTRATION OF</i> <i>FOREIGN EXCHANGE</i> ( <i>SAFE</i> ) Xinhan XIA, CEO - <i>CICC EUROPE</i> Ding ZUO, President - <i>SHENZHEN CAPITAL GROUP CO</i> . Arnaud DE BRESSON, CEO & Managing Director - <i>PARIS EUROPLACE</i>    MODERATOR Antoine COLSON, CEO & Managing Partner - <i>IPEM</i>    MODERATOR
	Adopting a VC mindset to solve Europe's challenges
1 <b>:30</b> am	<ul> <li>Educated risk-taking. Why overcoming systemic risk aversion could help drive Europe forward</li> <li>Laser focus. Prioritising the most impactful measures is key</li> <li>Networking. Europe should leverage the expertise as its disposal, both within the union and beyond Vision and ambition Think big and be bold.</li> </ul>
1 <b>2:00</b> pm	Kerry <b>BALDWIN</b> , CEO and Managing Partner - <i>IQ CAPITAL</i> Jörg <b>GOSCHIN</b> , Co-Ceo and Senior Managing Director - <i>KFW CAPITAL</i> Rafaèle <b>TORJDMAN</b> , CEO & Executive Investor - <i>JEITO CAPITAL</i> Emmanuelle <b>DUTEN</b> , Editor in Chief - <i>CAPITAL FINANCE</i>    MODERATOR
	Private equity and government - a new partnership brewing in Europe
<b>12:00</b> pm	- Why European private equity's relationship with government sets it apart from the rest of the world - How combining public and private forces will boost Europe's recovery
I2:30 pm	Stanislas CUNY, Head of Direct Private Equity - AMUNDI Alain GODARD, CEO - EUROPEAN INVESTMENT FUND Philippe TAFFIN, CIO - AVIVA FRANCE Emmanuelle DUTEN, Editor in Chief - CAPITAL FINANCE    MODERATOR

	HEALTHCARE WORKSHOP - Investment opportunitieslevel 2behind the life science revolutionTREVE WORKSHOP ROOM
	<ul> <li>Welcome coffee</li> <li>Intro: State and prospects of the European life science ecosystem</li> <li>Discussion #1: Are we entering a golden age for biotech VCs in Europe?</li> <li>Discussion #2: Growth, BuyOut and Credit strategies supporting the Life Sciences Revolution</li> <li>Wrap-up</li> </ul>
<b>10:00</b> am <b>12:00</b> pm	Thierry <b>CHIGNON</b> , Managing Partner - <i>MÉRIEUX EQUITY PARTNERS</i> Sofia <b>IOANNIDOU</b> , Partner, Andera Life Sciences - <i>ANDERA PARTNERS</i> Aman <b>KUMAR</b> , Managing Director, Co-Portfolio Manager, Life Sciences Lending strategy - <i>OAKTREE</i> <i>CAPITAL MANAGEMENT</i> Jérôme <b>SAMSON</b> , Investment Manager - <i>EIF, EUROPEAN INVESTMENT FUND</i> Sander <b>SLOOTWEG</b> , Managing Partner - <i>FORBION</i> Raphaël <b>WISNIEWSKI</b> , Partner, Andera Life Sciences - <i>ANDERA PARTNERS</i> Raphaël <b>CHANTELOT</b> , Partner - <i>LPA-CRG AVOCATS</i>    MODERATOR Jean-Philippe <b>VERDIER</b> , Founding Partner - <i>VERDIER &amp; CO</i>    MODERATOR
	sponsored by Decore avecas Verdier & Co.
	TECH WORKSHOP - Capital and more.level 3What European tech really needsSEA BIRD WORKSHOP ROOM
	<ul> <li>Welcome coffee</li> <li>Intro: State of the European tech scene - success &amp; challenges</li> <li>Discussion #1: Building a growth ecosystem at the European scale</li> <li>Discussion #2: Getting internationalization right - how European tech companies can become global leaders</li> <li>Wrap-up</li> </ul>
<b>10:00</b> am <b>12:00</b> pm	Hélène FALCHIER, Partner - PORTAG3 VENTURE Christian LEYBOLD, Founding Partner - HEADLINE Yann DU RUSQUEC , Partner – Growth - EURAZEO Jean SCHMITT, Président & Managing Partner - JOLT CAPITAL Johan SVANSTRÖM, Partner - EQT PARTNERS Philippe TIBI, Head of the Initiative on Financing the Fourth Industrial Revolution - MINISTÈRE DE L'ÉCONOMIE, DES FINANCES ET DE LA RELANCE Guillaume VITRICH, Partner - WHITE & CASE Joakim DAL, Partner - GP BULLHOUND ASSET MANAGEMENT    MODERATOR
	sponsored by GP.Bullhound WHITE & CASE
<b>12:30</b> pm <b>2:00</b> pm	NETWORKING LUNCH     level 0 PITCHBOOK LOUNGE CHINA CONNECT LOUNGE
<b>12:30</b> pm <b>2:00</b> pm	NEW MANAGER COCKTAIL     ievel 2       TREVE WORKSHOP ROOM
	sponsored by SS&C III ALPHA
	Allocating beyond returns. Europe asset owners' new approach
<b>2:00</b> pm <b>2:30</b> pm	<ul> <li>How to balance financial objectives with environmental and social goals</li> <li>Overcoming challenges around measurement and benchmarking</li> <li>The role of the EU taxonomy and other regulatory initiatives</li> <li>Is there really no trade off between doing good and generating returns?</li> </ul>
2.00 pm	Martine LEGENDRE, Head of Alternative Investments - <i>ALLIANZ</i> Guy LODEWYCKX, Head of Private Markets Multi-Management - <i>AMUNDI</i> Garvan MCCARTHY, Global Head of Alternatives, International - <i>MERCER</i> Laurence POCHARD, Journalist - <i>AGEFI / INSTIT INVEST</i>    MODERATOR

# BOLD IDEAS FOR THE FUTURE OF PE

	DeFi, blockchain technologies : is PE ready for deep digitization?
<b>2:30</b> pm <b>3:00</b> pm	<ul> <li>Is private equity finally catching up on digitisation?</li> <li>Does tech-enabled private equity preclude the asset class's famous human touch?</li> <li>Can private equity compete for the skills it needs to digitize?</li> <li>Which areas of the asset class are ripe for digital transformation and what could the future ultimately hold?</li> </ul>
	Radboud VLAAR, Managing Partner - <i>FINCH CAPITAL</i> Olivier GUIGNÉ, CIO - <i>CNP ASSURANCES</i> Charlie MERAUD, Founder - <i>WOORTON</i>    MODERATOR
	Toward an impact economy? A game-changing paradigm
<b>3:00</b> pm <b>3:30</b> pm	<ul> <li>Has covid accelerated the transition to an impact economy?</li> <li>Is this a realistic and desirable outcome? What stumbling blocks remain?</li> <li>Should impact really be reported alongside financials?</li> <li>Will impact as a distinct investment practice ever become obsolete?</li> </ul>
	Michele GIDDENS, Partner & Co-Founder - BRIDGES FUND MANAGEMENT Jan STAHLBERG, Founder & Managing Partner - TRILL IMPACT Serge WEINBERG, Chairman & Founder - WEINBERG CAPITAL PARTNERS Antoine COLSON, CEO & Managing Partner - IPEM    MODERATOR
	A look at the next generation in private equity?
<b>3:30</b> pm <b>4:00</b> pm	<ul> <li>Are private equity's young guns prepared to shake up the asset class?</li> <li>What aspects of the industry are ripe for disruption?</li> <li>Who will be the next generation of leaders? Is private equity really ready to embrace diversity and inclusion?</li> </ul>
	André <b>FREI</b> , Co-Chief Executive Officer - <i>PARTNERS GROUP</i> Jan-Henrik <b>FOERSTER</b> , Reporter - <i>BLOOMBERG</i>    MODERATOR
	Picking winners – lessons learned from the horse racing world
<b>4:00</b> pm	Picking winners – lessons learned from the horse racing world         - Finding value. Getting good odds is key         - Form matters. Do you due diligence         - Jockeys win races, as much as horses. Make sure you get the management team right.
<b>4:00</b> pm <b>4:45</b> pm	- Finding value. Getting good odds is key - Form matters. Do you due diligence
<b>4:45</b> pm	<ul> <li>Finding value. Getting good odds is key</li> <li>Form matters. Do you due diligence</li> <li>Jockeys win races, as much as horses. Make sure you get the management team right.</li> </ul> Olivier DELLOYE, General Manager - FRANCE GALOP Edouard DE ROTHSCHILD, President - FRANCE GALOP Lisa-Jane GRAFFARD, Racing Manager - GODOLPHIN Henri DE PRACOMTAL, Private owner and breeder - TARANSAUD AND CHÊNE & CIE
	<ul> <li>Finding value. Getting good odds is key</li> <li>Form matters. Do you due diligence</li> <li>Jockeys win races, as much as horses. Make sure you get the management team right.</li> <li>Olivier DELLOYE, General Manager - FRANCE GALOP</li> <li>Edouard DE ROTHSCHILD, President - FRANCE GALOP</li> <li>Lisa-Jane GRAFFARD, Racing Manager - GODOLPHIN</li> <li>Henri DE PRACOMTAL, Private owner and breeder - TARANSAUD AND CHÊNE &amp; CIE</li> <li>Antoine COLSON, CEO &amp; Managing Partner - IPEM    MODERATOR</li> </ul>
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